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7 July 1964

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MEMORANDUM FOR:  DAD/RR

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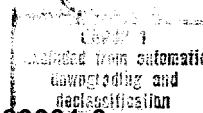
SUBJECT : ORR Support of National Intelligence Estimates

1. The several memoranda of commentary on the projected ORR research program for fiscal 1965, which we have sent to you, address themselves to specific items, and I want to add a more general message on the importance of ORR support not only for national estimates on the Communist Bloc but also on critical Free World areas as well.

2. It is the unanimous view of the ONE staff, and those Board members who have expressed themselves, that ORR's contributions to and support of national estimating on a variety of Free World economic and economic-military questions is of utmost importance to doing a good job. Our experience has been that INR sometimes turns in a good job on these matters, but that they cannot be depended upon to do so consistently -- partly no doubt because of their oft-pleaded shortage of personnel and pressures from other sources, especially for the kind of quickie pieces which the Hilsman and Hughes administrations in INR have specialized in. These no doubt serve their purpose in State but many of us view with concern the proliferation of fast, ad hoc analysis from the hip at the expense of more painstaking and deliberate judgments.

3. Much the same considerations apply -- mutatis mutandis -- to INR's contributions to National Policy Papers which have been drafted in State and are sent to us for review. In both the latter case and that of NIEs, it is most important to continue to have the independent judgment of ORR.

4. Let me cite again some noteworthy examples of particular Free World estimative problems which we consider especially critical (a view reflected in the NIE program for the next six months) and for which we feel particularly dependent on ORR, for regular contributions as well as for participation in Staff, Board, and USIB representatives coordination:



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